Highlights Report NBA



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Responses:	
61 of 69	

Response Rate:
88%

Exploring your results



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

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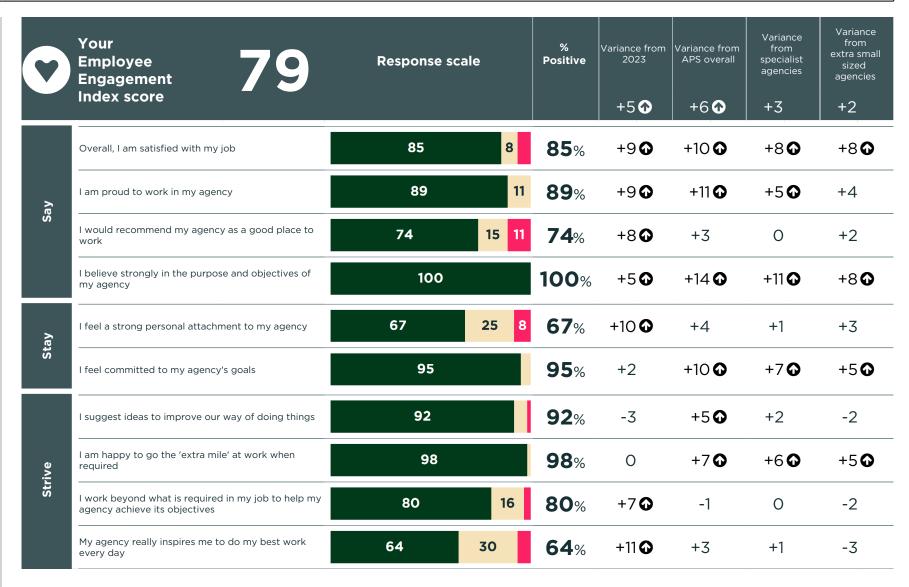


Employee Engagement: Say, Stay, Strive



How engaged is your team?

Employee engagement is more than simply job satisfaction or commitment to an organisation. It is the extent to which employees are motivated, inspired and enabled to improve an organisation's outcomes.



Key At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

2024 APS Employee Census PAGE 03.



Leadership - Immediate Supervisor



Immediate Supervisor

The Immediate
Supervisor Index
assesses how
employees view the
leadership
behaviours of their
immediate
supervisor in line
with the APS
Leadership
Capability
Framework.

	Your Immediate Supervisor	Response scale		% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
	Index score				+6 🚱	+3	+2	+3
	My supervisor engages with staff on how to respond to future challenges	80	10 10	80%	+2	+1	+1	+3
risor	My supervisor can deliver difficult advice whilst maintaining relationships	80	11 8	80%	+80	+1	+1	+1
Superv	My supervisor invites a range of views, including those different to their own	84	10	84%	+80	+1	0	+2
Immediate Supervisor	My supervisor encourages my team to regularly review and improve our work	85	11	85%	+5 ⊘	+3	+4	+3
<u> </u>	My supervisor is invested in my development	72	20 8	72 %	-3	-6 •	-6♥	-6♥
	My supervisor ensures that my workgroup delivers on what we are responsible for	90	8	90%	+10 🕥	+2	+2	+1
	Other similar questions							
	My supervisor provides me with helpful feedback to improve my performance	84	10	84%	+80	+5♠	+7 •	+60
	My immediate supervisor encourages me	80	13	80%	+4	+3	+3	+2
	My supervisor actively ensures that everyone can be included in workplace activities	87	11	87%	+1	+3	+3	+3
	My supervisor encourages me to take on new tasks and gain experience doing things I've never done before	84	8 8	84%	-	+3	+3	+3
Key	At least 5 percentage points greater than comparator	At least 5 percentage p	oints less tha	n comparator		Positive N	leutral Negativ	9

Australian Government
Australian Public Service Commission

2024 APS Employee Census PAGE 04.

Leadership - SES Manager



SES Manager

The SES Manager Index assesses how employees view the leadership behaviours of their immediate SES manager in line with the APS Leadership Capability Framework.

•	Your SES Manager Leadership Index score	Response sc	ale	% Positive	Variance from 2023	Variance from APS overall +4	Variance from specialist agencies +2	Variance from extra small sized agencies +2
	My SES manager clearly articulates the direction and priorities for our area	73	17 10	73 %	+16 🚱	+4	+2	+4
	My SES manager presents convincing arguments and persuades others towards an outcome	68	25	68%	+18 🏠	+5 0	+1	-2
Manager	My SES manager promotes cooperation within and between agencies	75	22	75 %	+14 🚱	+7 0	+2	+1
SES Ma	My SES manager encourages innovation and creativity	78	19	78 %	+22♠	+12 🐼	+9 0	+80
	My SES manager creates an environment that enables us to deliver our best	78	17	78 %	+19 🏠	+13 🚳	+9 0	+11 🕥
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	81	12	81%	+14 🚱	+7 0	+3	+2
	Other similar questions							
	In my agency, the SES work as a team	65	31	65 %	+19 🐼	+9	+9	+4
	In my agency, the SES clearly articulate the direction and priorities for our agency	63	20 17	63%	+9 🚱	-2	-2	-4
	My SES manager routinely promotes the use of data and evidence to deliver outcomes	77	22	77 %	+23♠	+10 🚱	+4	+4

Key At least 5 percentage points greater than comparator
At least 5 percentage points less than comparator

2024 APS Employee Census

PAGE 05.

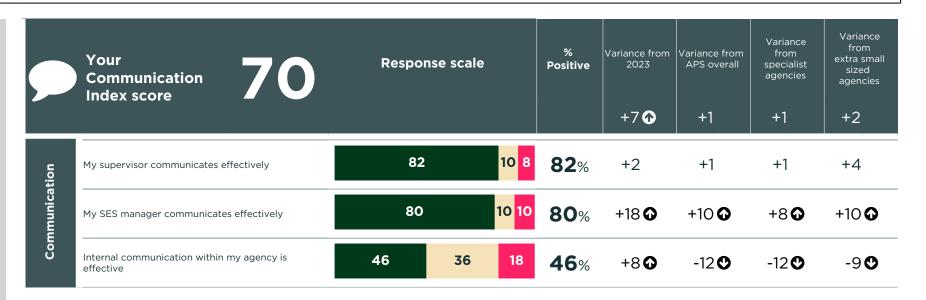


Communication and change



Communication

The Communication Index measures communication at the individual, group and agency level.



Change

Effective communication is an important part of any change process. Note these questions do not contribute to the above index score.

Other similar questions

Change

When changes occur, the impacts are communicated well within my workgroup	7	5	20	75 %	+6 ₽	+80	+5♠	+4
Staff are consulted about change at work	41	41	18	41%	-2	-10 ♥	-10 ♥	-11 👁
Change is managed well in my agency	31	41	28	31 %	-3	-12 ♥	-12 ♥	-14 •

Key At least 5 percentage points greater than comparator

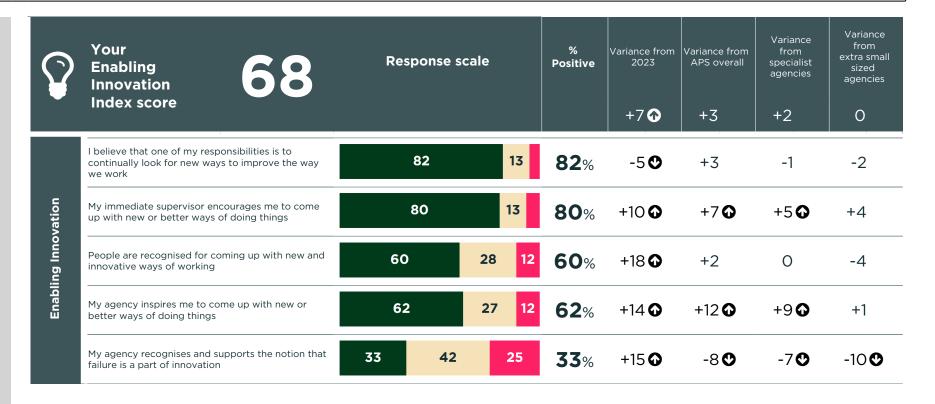
At least 5 percentage points less than comparator

Enabling Innovation



Enabling Innovation

The Innovation Index assesses both whether employees feel willing and able to be innovative, and whether their agency has a culture which enables them to be SO.





Kev



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



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Wellbeing Policies and Support



Wellbeing

The Wellbeing Index provides a measure of the practical and cultural elements that allow for a sustainable and healthy working environment.

+	Your Wellbeing Policies and Support Index	Response so	cale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
	score				+7 6	+3	+1	-1
port	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	70	21 8	70%	+10 🚱	+3	+1	+1
and Support	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	67	20 13	67 %	+13 🚱	+1	-2	-4
Policies a	My agency does a good job of promoting health and wellbeing	69	23 8	69%	+15 🕥	+2	+1	+2
Wellbeing P	I think my agency cares about my health and wellbeing	67	26	67%	+2	+3	-2	-6♥
Well	I believe my immediate supervisor cares about my health and wellbeing	90		90%	+10 🕥	+4	+2	+2
	Other similar questions							
	If I felt it was needed, I would feel comfortable discussing my mental health and wellbeing with my supervisor	79	10 11	79 %	-	+4	+3	+3
Wellbeing	The people in my workgroup are able to bring up problems and tough issues	85	8	85%	-	+5 ♦	+3	+1
Well	I receive the respect I deserve from my colleagues at work	82	18	82%	-2	+1	0	0
	My agency supports and actively promotes an inclusive workplace culture	82	15	82%	+13 💿	+1	+2	+3

At least 5 percentage points less than comparator

Australian Government

Australian Public Service Commission

Positive Neutral Negative

2024 APS Employee Census PAGE 08.

At least 5 percentage points greater than comparator

Key

Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
In general, would you say that your health is:						
Excellent		5 %	0	-6 🗸	-7 O	-10 👁
Very good		43%	-5♥	+80	+60	+5 ♠
Good		43%	+7 6	+5 ૄ	+6 	+8 ☆
Fair		10%	+5♠	-4	-2	-2
Poor		0%	-7 0	-3	-3	-2
What best describes your current workload?						
Well above capacity - too much work		20%	+2	-3	-2	-4
Slightly above capacity - lots of work to do		45%	+1	+5 ♦	+5 ☆	+3
At capacity – about the right amount of work to do		32 %	+1	+1	+2	+4
Slightly below capacity - available for more work		3 %	0	-2	-3	-2
Well below capacity - not enough work		0%	-3	-1	-1	-1

Key

At least 5 percentage points greater than comparator

0

At least 5 percentage points less than comparator



2024 APS Employee Census PAGE 09.

Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
How often do you find your work stressful?						
Always		0%	-3	-5♥	-3	-3
Often		23%	+80	-2	0	0
Sometimes		61%	0	+11 🐼	+10 🐼	+12 🕢
Rarely		16%	-5♥	-2	-4	-6♥
Never		0%	0	-2	-2	-2
To what extent is your work emotionally demanding?						
To a very large extent		2%	+2	-6♥	-5♥	-4
To a large extent		16%	+6 ۞	-4	-1	+1
Somewhat		41%	-6♥	+3	+4	+3
To a small extent		30 %	-4	+50	+3	+2
To a very small extent		11%	+1	+2	0	-1
I feel burned out by my work						
Strongly agree		3 %	-2	-5 0	-3	-4
Agree		25%	+1	+2	+3	+50
Neither agree nor disagree		26%	-9 0	-6 0	-4	-1
Disagree		39 %	+80	+10 🐼	+7 0	+6
Strongly disagree		7 %	+2	-1	-2	-6♥

Australian Government
Australian Public Service Commission

At least 5 percentage points less than comparator

2024 APS Employee Census PAGE 10.

Key

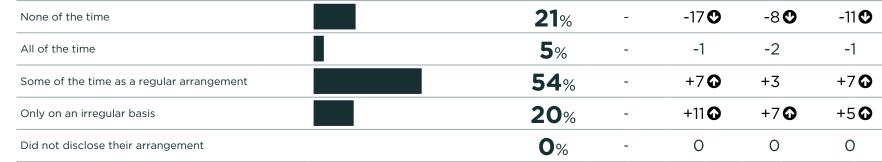
At least 5 percentage points greater than comparator

Flexible work



	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	80 11 8	80%	+25♠	-2	-7 0	-6♥
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time		13%	-8 ©	0	0	-1
Flexible hours of work		28%	+2	+1	-5♥	+1
Compressed work week		0%	-3	-4	-4	-5♥
Job sharing		0%	0	0	-1	0
Working away from the office/working from home		79 %	+8•	+17 🐼	+80	+11 🐼
None of the above		10%	-5♥	-14 🔿	-80	-9 0
Working away from the office						
None of the time		21%	-	-17 🔿	-80	-11 👁
				_	_	_

The working away from the office responses present how often employees worked away from the office/worked from home during a usual working week. It includes the responses for all employees, not just those who indicated they accessed working from home as a flexible working arrangement.



Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Positive Neutral Negative



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Working in the APS

	Response s	cale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
I am supported to use my expertise to provide frank and fearless advice	67	18 15	67 %	-	+2	0	-1
The people in my workgroup demonstrate stewardship	77	18	77 %	-	0	-3	-7 ©
The culture in my agency supports people to act with integrity	77	13 10	77 %	-	0	-2	-3
I believe strongly in the purpose and objectives of the APS	84	16	84%	-2	-3	-2	-1
I feel a strong personal attachment to the APS	56	31 13	56%	-8♥	-9 0	-3	+1
My workgroup considers the people and businesses affected by what we do	92		92%	-	+7 &	+4	0

Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Job satisfaction

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
I am satisfied with the recognition I receive for doing a good job	77 15 8	77 %	+4	+80	+6 	+4
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	80 13	80%	+5 ⊘	+17 🕢	+17 🐼	+6
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	90	90%	+21	+80	+6 🐼	+7 •
I am satisfied with the stability and security of my job	95	95%	+6	+10 🐼	+13 🚳	+14 🚳

Clarity and autonomy

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
I understand how my role contributes to achieving an outcome for the Australian public	98	98%	+5 ♠	+6 ☆	+5 	+4
I am clear what my duties and responsibilities are	85 13	85%	0	+6 🚱	+6 🚱	+5 ♦
I have a choice in deciding how I do my work	87 10	87%	+18 🚱	+210	+12 🐼	+9
Where appropriate, I am able to take part in decisions that affect my job	82 10	82%	+3	+11 🐼	+7 0	+4

Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Positive Neutral Negative



2024 APS Employee Census PAGE 13.

Performance

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
In the last month, please rate your workgroup's overall performance						
Excellent		39 %	+11 🐼	+12 🐼	+9 🏠	+7 6
Very good		49%	-5♥	-6♥	-5♥	-5♥
Average		10%	-7♥	-5♥	-4	-2
Below average		0%	0	-2	-2	-1
Well below average		2%	0	+1	+1	+1

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
My workgroup has the appropriate skills, capabilities and knowledge to perform well	84 11	84%	+80	+5 ⊘	+2	-2
My workgroup has the tools and resources we need to perform well	44 26 30	44%	-11 👁	-15♥	-14 O	-18♥
The people in my workgroup use time and resources efficiently	84 8 8	84%	+9	+80	+5 ♠	+1
My job gives me opportunities to utilise my skills	87	87%	+80	+7 0	+4	+2
In the last 12 months, the formal learning I have accessed has improved my performance	52 34 14	52 %	-	-6♥	-5♥	-11 🗸

Key At least 5 percentage points greater than comparator At least 5 percentage points less than comparator

PAGE 14.

2024 APS Employee Census

Retention



Employees who indicated that they wanted to leave their current position as soon as possible or within the next 12 months were asked what their plans were.

Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
Which of the following statements best reflects your current thoughts about working in your current position?					
I want to leave my position as soon as possible	8%	-3	-1	+1	0
I want to leave my position within the next 12 months	20%	-10 ♥	-3	-2	-3
I want to stay working in my position for the next one to two years	39 %	-2	+2	-1	-2
I want to stay working in my position for at least the next three years	33 %	+15 🕥	+2	+3	+60
What best describes your plans involved with leaving your current position? I am planning to retire	18%	+14 \O	+13 Q	+14 Q	+12 Q
I am pursuing another position within my agency	18%	-6 O	-25 ♥	-10 👁	+60
I am pursuing a position in another agency	47 %	-9 0	+210	+11 🐼	-1
I am pursuing work outside the APS	6%	-2	-4	-80	-60
It is the end of my non-ongoing, casual or contracted employment	0%	0	-3	-5 O	-7 O
Other	12%	+4	-1	-2	-4

Key At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Retention



Employees were also asked for the primary reason behind their desire to leave and could select one response from a list of items.

Only the five reasons for leaving with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
What is the primary reason behind your desire to leave your current position? (5 highest responses):					
There are a lack of future career opportunities in my agency	33 %	-	-	-	-
My immediate supervisor's leadership is of a poor quality	17%	-	-	-	-
I wish to pursue a promotion opportunity	17%	-	-	-	-
I want to try a different type of work or I'm seeking a career change	8%	-	-	-	-
I am looking to further my skills in another area	8%	-	-	-	-

Key At least 5 percentage points greater than comparator At least 5 percentage points less than comparator

Unacceptable behaviour



Employees who had perceived discrimination in the last 12 months in the course of their employment were asked what the basis was for the discrimination. Employees could select one or more responses from a list of items.

Only the three types of discrimination with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Discrimination	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
During the last 12 months and in the course of your em discrimination on the basis of your background or a pe						
Yes		5 %	-80	-5♥	-3	-2
No		95%	+80	+5 🕜	+3	+2
Did this discrimination occur in your current agency?						
Yes The data for this question has been hidden for anonymity reasons.						
No The data for this question has been hidden for anonymity reasons.						

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator



2024 APS Employee Census PAGE 17.

Unacceptable behaviour



Employees who perceived harassment or bullying in the last 12 months were asked what type of harassment or bullying they experienced. Employees could select one or more responses from a list of items.

Only the three options with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Harassment and bullying	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
During the last 12 months, have you been subjected workplace?	to harassment or bullying in your current					
Yes		7 %	-8 👁	-4	-2	-3
No		87 %	+10 🐼	+3	0	+2
Not sure		7 %	-2	+1	+2	+2
Did you report the harassment or bullying?						
I reported the behaviour in accordance with my agency's policies and procedures	The data for this question has been hid	lden for anony	ymity reasons.			
It was reported by someone else	The data for this question has been hidden for anonymity reasons.					
I did not report the behaviour	The data for this question has been hid	lden for anony	ymity reasons.			









At least 5 percentage points less than comparator



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Unacceptable behaviour



Employees who indicated that they had witnessed potential corrupt behaviour were asked to describe the behaviour. Employees could select one or more responses from a list of items.

Only the three types of corrupt behaviours with the highest proportion of responses are presented here. These may vary between agencies and with results for the APS overall.

Corruption	Response scale	%	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
Excluding behaviour reported to you as part of witnessed another APS employee in your agent may be serious enough to be viewed as corrupt	cy engaging in behaviour that you consider					
Yes		0%	-3	-3	-3	-3
No		97%	+7 0	+6 ♦	+5 0	+5♠
Not sure		3 %	-2	0	0	-1
Would prefer not to answer		0%	-2	-2	-2	-1

Did you report the potentially corrupt behaviour?

I reported the behaviour in accordance with my agency's policies and procedures	The data for this question has been hidden for anonymity reasons.
It was reported by someone else	The data for this question has been hidden for anonymity reasons.
I did not report the behaviour	The data for this question has been hidden for anonymity reasons.

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator



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Demographics

How do you describe your gender?	Responses
Man or male	28%
Woman or female	67%
Non-binary	3%
I use a different term	0%
Prefer not to say	2%

Do you identify as an Aboriginal and/or Torres Strait Islander person?	Responses
Yes	0%
No	100%

Do you have an ongoing disability?	Responses
Yes	10%
No	90%

Do you have carer responsibilities?	Responses
Yes	48%
No	52%

Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?	Responses
Yes	5%
No	95%

Do you identify as culturally and linguistically diverse?	Responses
Yes	18%
No	82%

How would you describe your cultural background? [Multiple Response]	Responses
Australian (excluding Australian Aboriginal and/or Torres Strait Islander)	82%
Australian Aboriginal and/or Torres Strait Islander	0%
New Zealander (excluding Maori)	2%
Maori, Melanesian, Papuan, Micronesian, and Polynesian	3%
Anglo-European	8%
North-West European (excluding Anglo-European)	0%
Southern and Eastern European	7%
South-East Asian	10%
North-East Asian	2%
Southern and Central Asian	3%
North American	2%
South and Central American and Caribbean Islander	0%
North African and Middle Eastern	0%
Sub-Saharan African	0%

Do you consider yourself to be neurodivergent?	Responses
Yes	10%
No	77%
Maybe	7%
I am unsure what neurodivergent means	7%

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Agency position

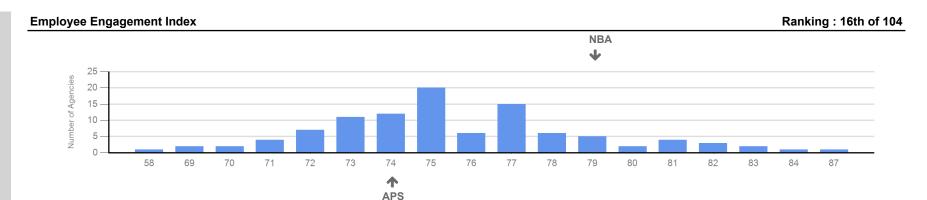


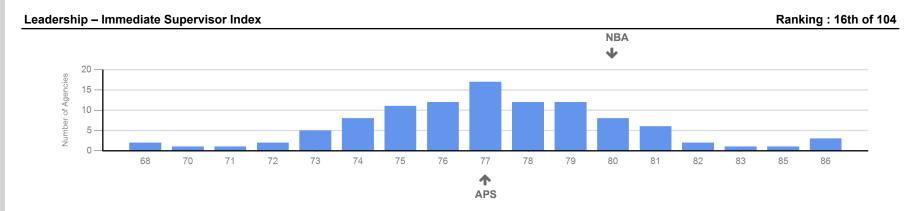
Agency position

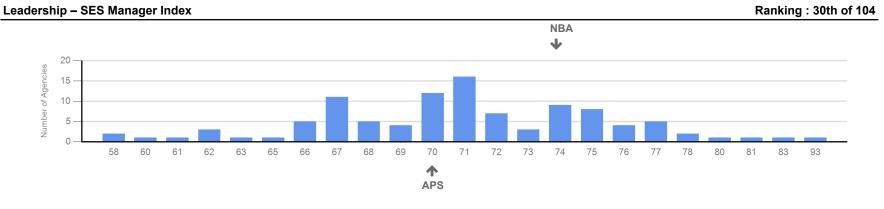
These graphs display the overall index score of each agency for the Employee Engagement, Leadership - Immediate Supervisor, Leadership - SES Manager, Communication, **Enabling Innovation** and Wellbeing Policies and Support indices. These are to assist you to see where your agency sits in comparison to the overall APS index score and the scores of other agencies.

Along the line (y-axis) are the index scores. The height of the bar (x-axis) is how many agencies have that index score.

Please note, the y-axis values are not consecutive as only index scores received by an agency are represented.









2024 APS Employee Census PAGE 21.

Agency position



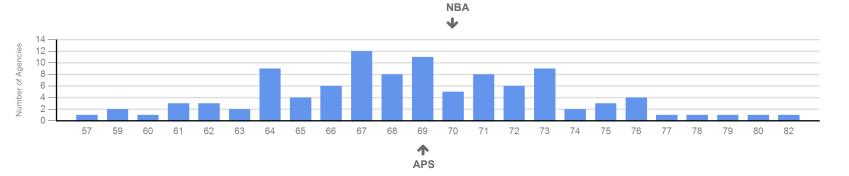
Agency position

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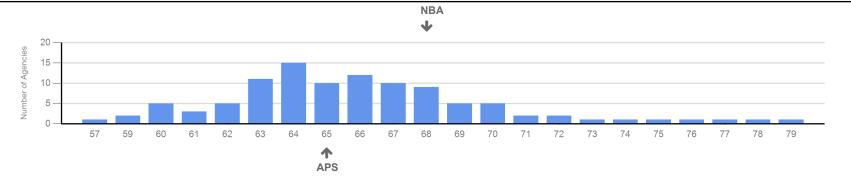
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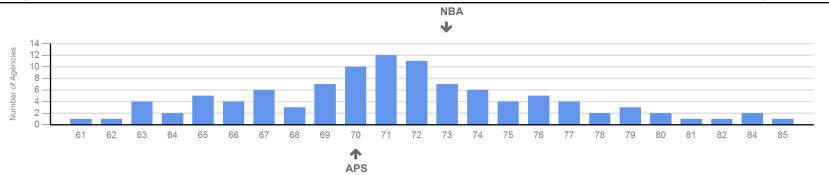




Enabling Innovation Index Ranking : 29th of 104



Wellbeing Policies and Support Index





Ranking: 36th of 104

Suggested questions to focus on



What to focus on?

Through driver analysis, these key questions have been identified as being important to employees in your agency and associated with employee engagement.

They are not necessarily the questions with the lowest scores.

Some will be areas to improve upon and some will be areas to maintain.

Develop actions and activities to improve upon these, where possible, to drive higher levels of performance.

	5 percentage points greater mparator At least 5 percentage points less than comparator	% Positive	Variance from 2023	Variance from APS overall	Variance from specialist agencies	Variance from extra small sized agencies
.1	I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	90%	+210	+80	+60	+70
.2	I believe my immediate supervisor cares about my health and wellbeing	90%	+100	+4	+2	+2
.3	I am satisfied with the recognition I receive for doing a good job	77 %	+4	+80	+6 0	+4
.4	My supervisor actively ensures that everyone can be included in workplace activities	87%	+1	+3	+3	+3
.5	My immediate supervisor encourages me to come up with new or better ways of doing things	80%	+100	+70	+5 0	+4
.6	I think my agency cares about my health and wellbeing	67 %	+2	+3	-2	-6♥



Time to take action

	Celebrate	Q		gate further h our teams	<u>~</u>		Opportunities
What things do we do well?				nities coming out o explore further?	Areas w plans:	re need to focus o	on and turn into action
Think about how we can build on or from what we are good at.	ur strengths and learn		nvestigate? Through hrough discussions v	looking at the data in vith staff?		the key things we nee ere better?	ed to improve to make



Use this page to start your local action plans

Identify areas to celebrate, opportunities for improvement and areas which you need to investigate further.

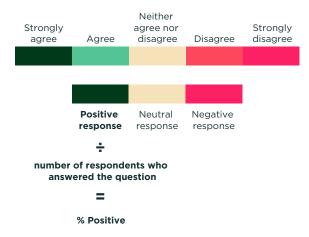
Prioritise 3 areas to take forward

P	rioritise 3 areas for action	Timescales	Owner	Resources required	Target/Success measure
1					
2					
3					

Guide to this report

% Positive

Where results are shown as positive percentages (% positive), these are calculated by adding together positive responses ("strongly agree" + "agree" or "always" + "often") and dividing by the number of respondents who answered the question.



For 5 point scale questions not asked on the *agree to disagree* scale the same rules apply, the green percent represents a **positive response** (unless the question is negatively worded).

Always	Often	Sometimes	Rarely	Never







Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Values from x.00 to x.49 are rounded down and values from x.50 to x.99 are rounded up. Therefore in some instances, results may not total 100%.

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly Disagree	Total
Number of responses	151	166	176	96	24	613
Percentage	24.63%	27.08%	28.71%	15.66%	3.92%	100%
Rounded percentage	25%	27%	29%	16%	4%	101%
Number of positive	151 + 166	= 317				
% Positive	317 ÷ 613	= 52%				

Anonymity

It is best practice not to display the results of groups of respondents to the extent where the anonymity of individuals may be compromised. Results will not be shown where there are less than 10 respondents in a group.

Comparisons

Comparisons to other similarly sized agencies are used through this report. To see how agencies are categorised visit:

https://www.apsc.gov.au/ aps-agencies-size-andfunction

Comparisons to previous years

The method of analysing and reporting specific results may be periodically reviewed and revised. Such improvements are applied to current data and that of previous years. For this reason the current report is always the most accurate data source for APS Employee Census results, including comparisons with time series data.

